

### What is Systems Leadership?

"Systems Leadership is a set of skills and capacities that any individual or organization can use to catalyze, enable and support the process of systemslevel change."



Source: Dreier et al., 2019: Systems Leadership for Sustainable Development: Strategies for Achieving Systemic Change, Corporate Responsibility Initiative, Harvard Kennedy School

### Steve Waddell: NetworkingAction

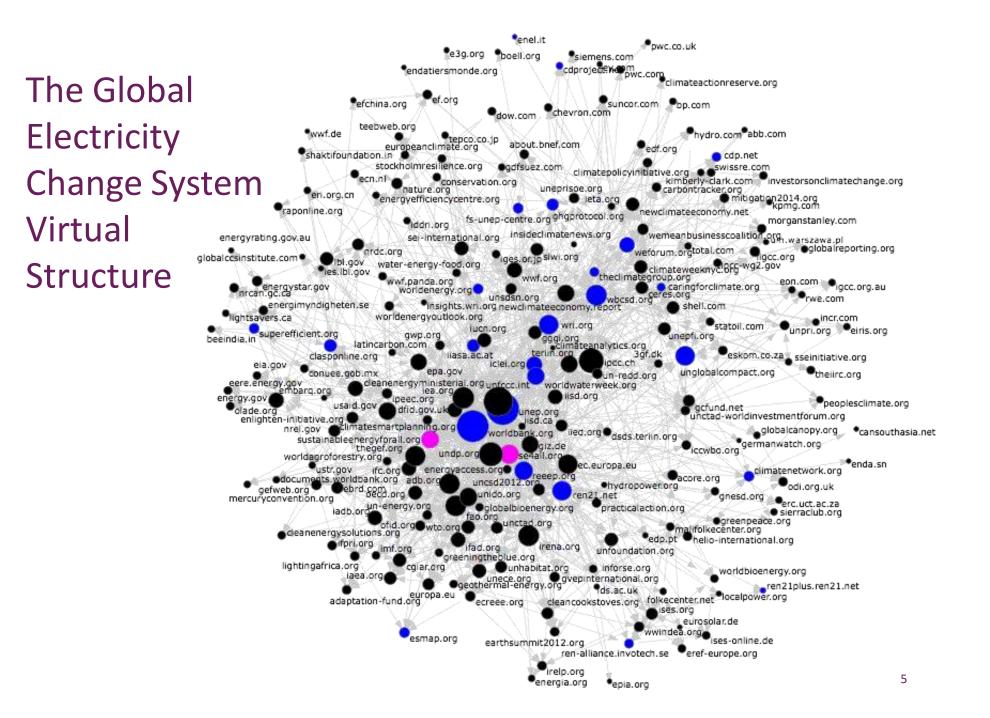


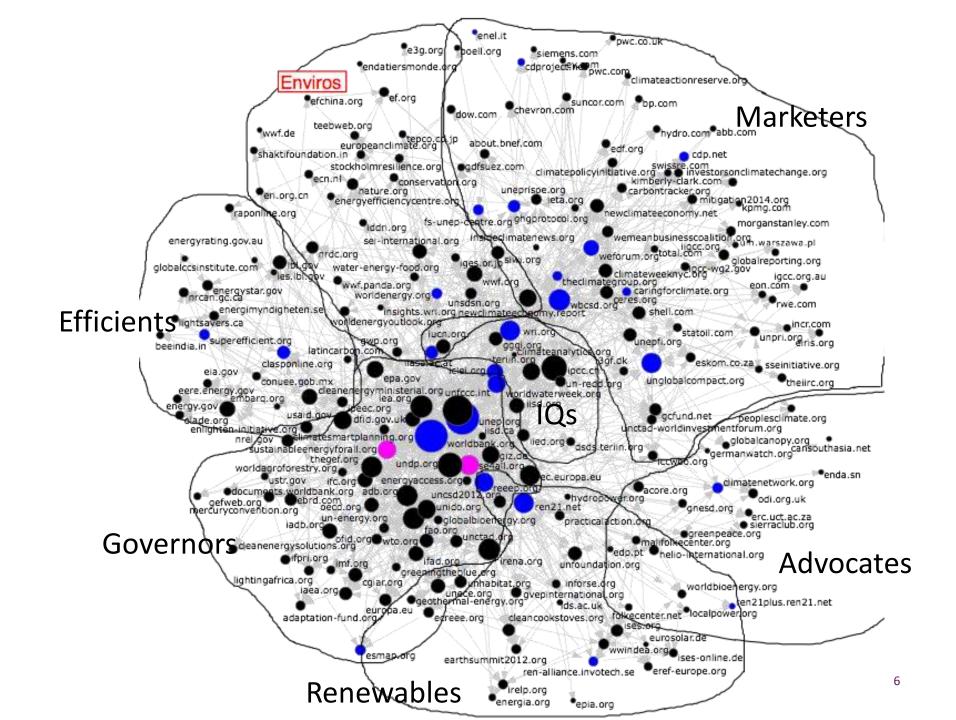


To create systems of societal change, we need to become clearer about the archetypes of societal change strategies, their strengths and weaknesses, and their interactions.

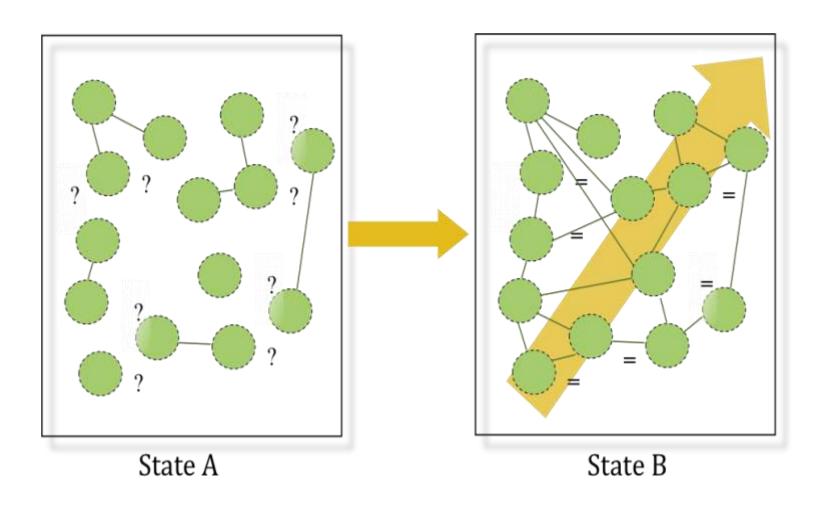
# Four Strategies for Large Systems Change



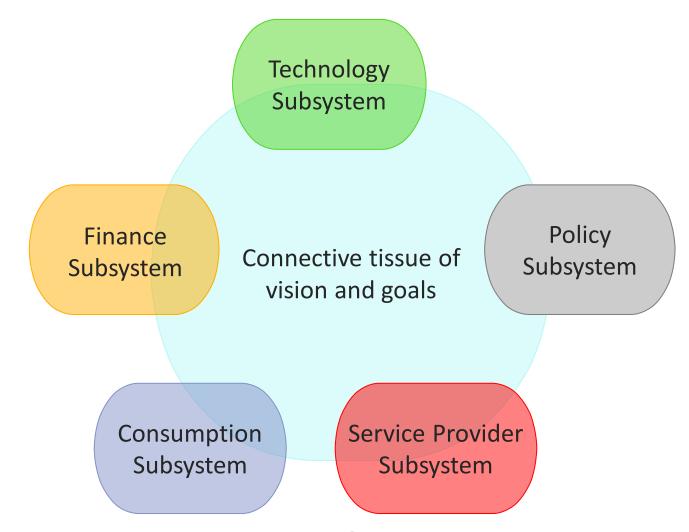




## Core Analysis: Need to Develop Change System Coherence and Convergence



### Electricity Change Subsystems



### Seven Functions



### Four basic approaches to societal change



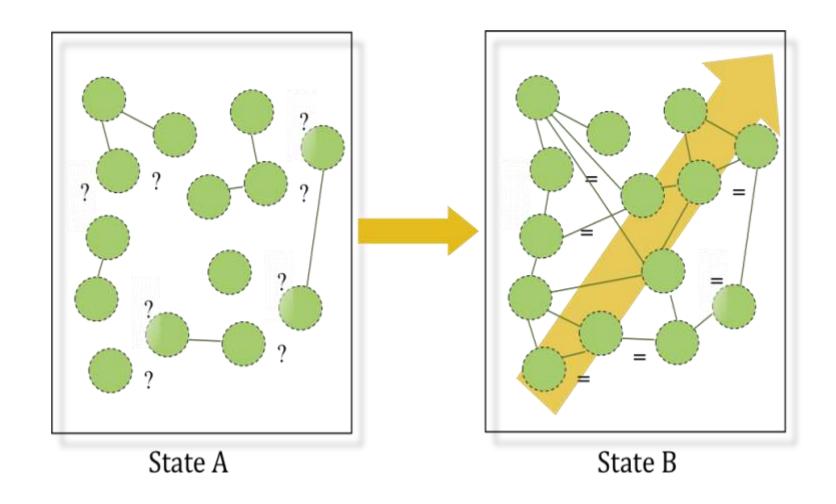
(Waddell 2018)

### Characteristics of change strategies

	DOING CHANGE	FORCING CHANGE	DIRECTING CHANGE	COCREATING CHANGE
Components	■ Creation ■ Confrontation	■ Destruction ■ Confrontation	<ul><li>Destruction</li><li>Collaboration</li></ul>	Creation Collaboration
Archetypical Role	Entrepreneur	Warrior	Missionary	Lover
Dynamic	■ Inventing ■ Growing	Mobilizing Challenging	Reinventing Breaking	Collaborating Coevolving
Necessary Conditions	Willingness to start small and face naysayers	Willingness to risk incurring harm	Willingness to take on tradition and power structure	Willingness of everyone to change
Danger	Irrelevance	Marginalization	Suppression	Co-optation
Relationship to Traditional Power	Outsider	Outsider	Insider	Insider
Question	What does living the new look like?	How do we press the old to become the new?	How can the old change itself into the new?	How can we work with the old to develop the new?
Archetypical Tactics	Startups Intentional communities	<ul> <li>Community organizing</li> <li>State force</li> <li>Strikes (capital, labor)</li> <li>Demonstrations</li> <li>Media campaigns</li> </ul>	<ul><li>Policy changes</li><li>Organization breakups</li><li>Rights legislation</li><li>Legal cases</li></ul>	<ul><li>Multistakeholder forums</li><li>Public engagement</li><li>Social labs</li></ul>

(Waddell 2018)

### Large scale system change



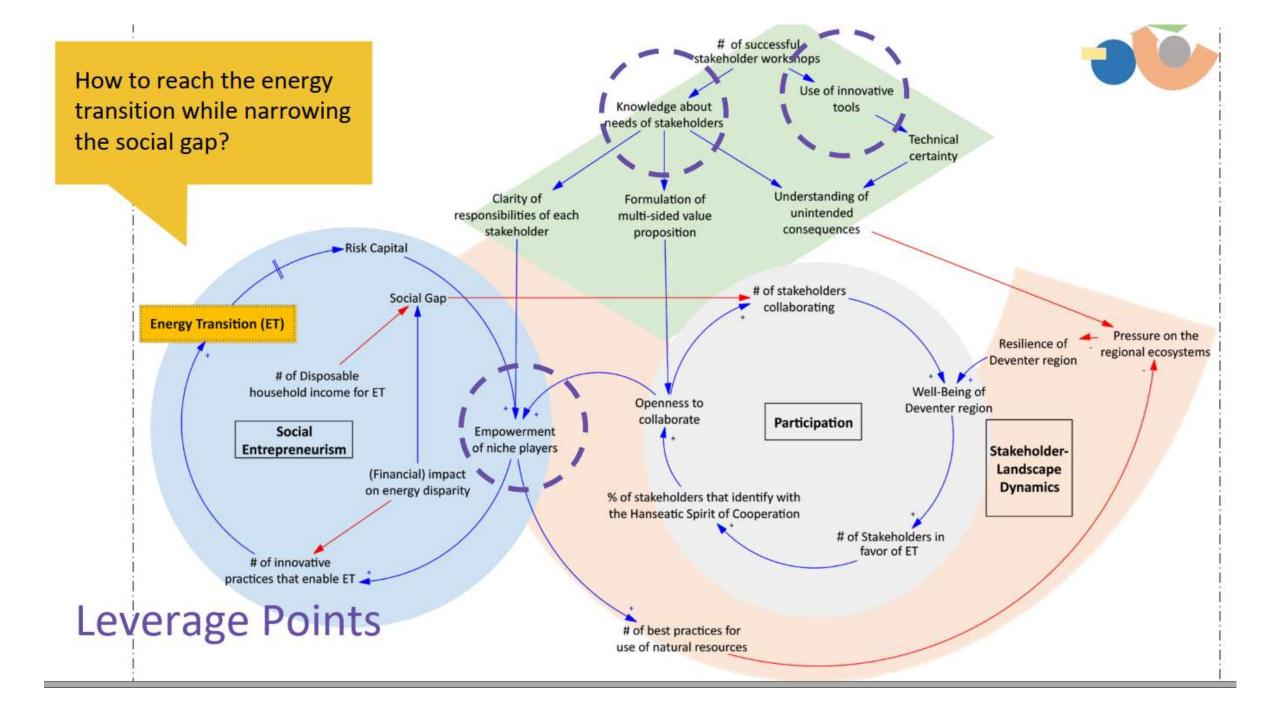
Steve Waddell 2017

### Interviews as systems intervention



### Socially just energy transition in Deventer (NL)









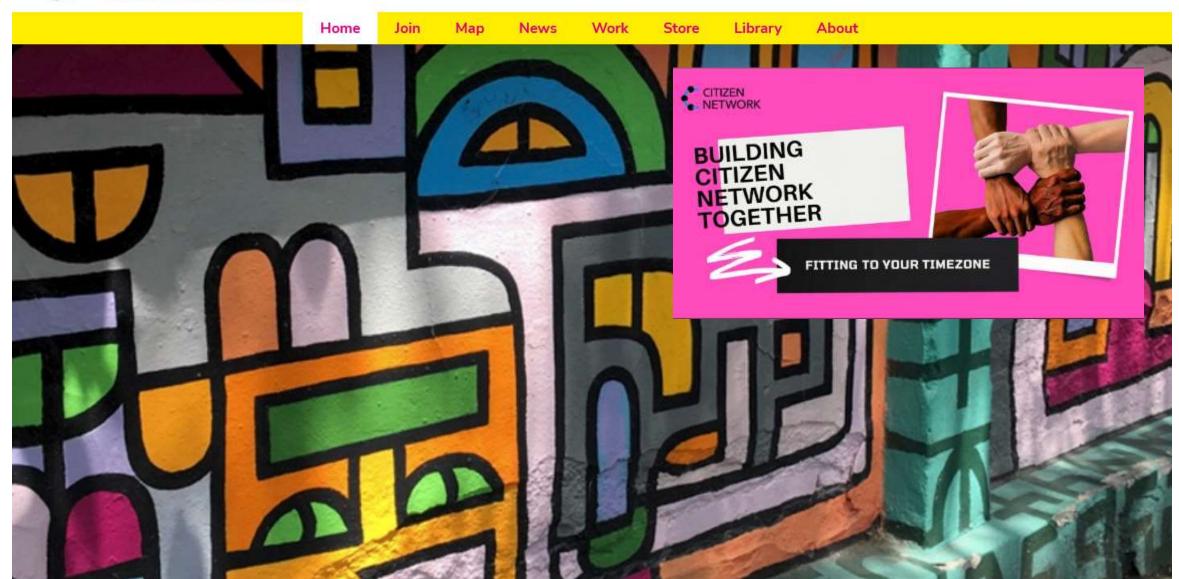






Search...









### Ukraine

A statement on the war in Ukraine by Citizen Network.

### ACTION: 10.01.22

### Can you help?



### Member Survey

Help us create a more inclusive and active community where everyone matters.

### NEWS: 04.03.22



### UNIC Project Publishes Key Reports

Europe is showing an increasing commitment to the reform of Long Term Care and Support on human rights principles.

EVENT: 08.12.21

**Building Citizen Network Together** 

Join us in 2022 to plan the future

development of Citizen Network.

Registration open now.

BUILDING CITIZEN NETWORK TOGETHER

### NEWS: 16.



### Basic Income Pilot for Care Leavers in Wales

Care leavers to receive £1,600 a month for up to two years

### NEWS: 16.02.22



EVENT: 12.01.22

### CNTV Meetings

Join us online in 2022 to develop future plans for our community media channel.

### EVENT: 17.11.21



### 1 - 10 December: Inclusion North Winter Festival

Join Inclusion North for a full and varied programme of online events.

### ACTION: 17.11.21

### festival 2022 of debate SUBMIT YOUR EVENTS NOW

### Festival of Debate 2022

It's time to submit your ideas for the programme of events in 2022.

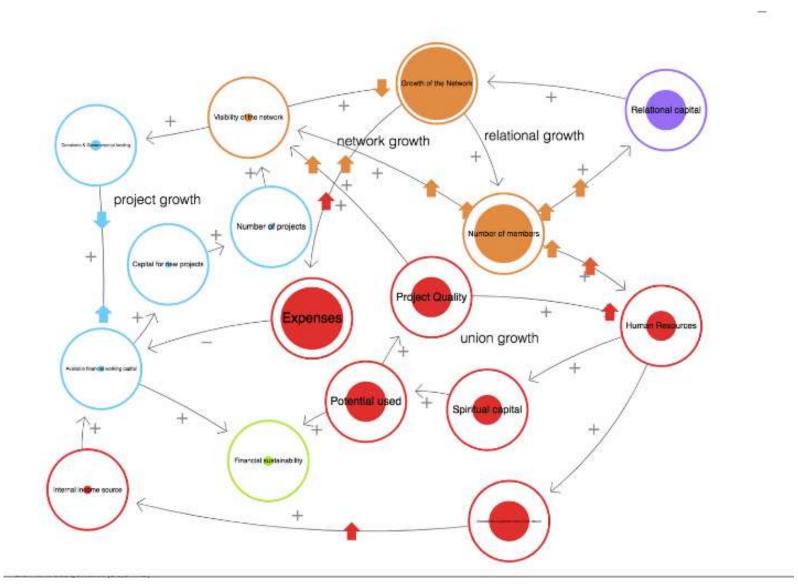


Picture 2- Map of CN (Own screenshot, https://citizen-network.org/map, 29.04.22)

### Guiding questions 2021

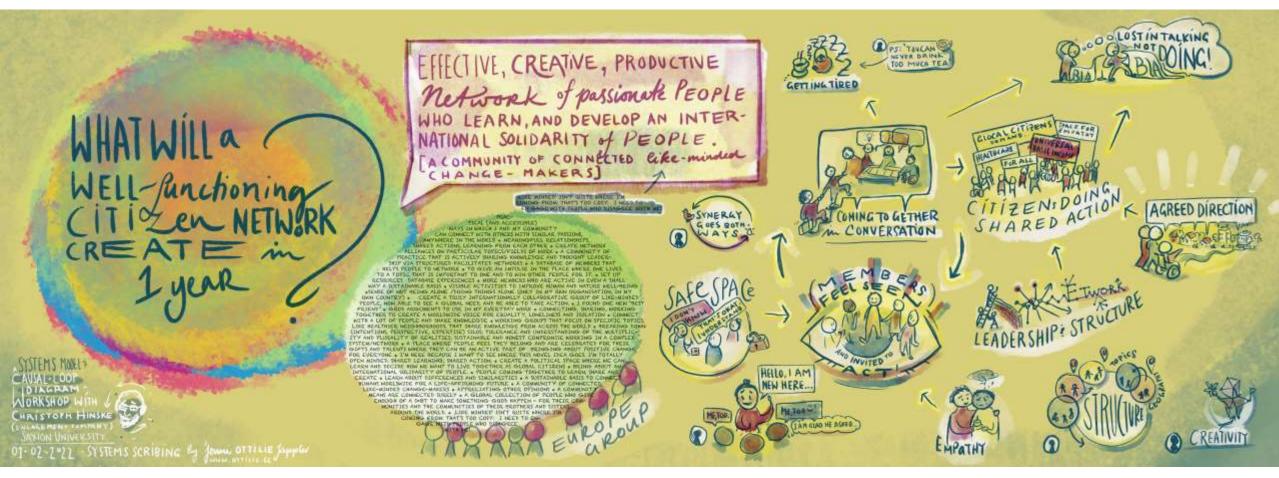
- a. How to make the Citizen Network "fly" also in German speaking countries?
- b. How to strengthen sustainability/climate-related contents and activities within the Citizen Network?

### Loopy visualization









### Thank you!

